

## **Appendix D**

### **Representative Project Planning Methodologies**

The following representative decision matrices are provided as examples only of the types of issues and methodologies recommended to be undertaken when planning a prefabrication construction project. The project managers/planners should develop their own planning tools including logic charts, fault trees, scheduling software, decision matrices, etc., with information and criteria specific to their project and they should not be limited to or constrained by the information presented in the following matrices.

The following matrices are divided into two types. The first set of matrices (Matrix E-1 through E-7), designated by an E, is used to qualitatively evaluate a project. The second set of matrices (Matrix S-1 through S-7), designated by an S, is used to numerically select a given feature for a project.

MATRIX E-1 CONTRACT METHOD EVALUATION MATRIX						
ITEM	DESIGN BID CONSTRUCT, (100% DESIGN BEFORE BID)		DESIGN-BUILD, (20 TO 35% DESIGN BEFORE BID)		TENDER DESIGN BID CONSTRUCT, (60 TO 75% DESIGN BEFORE BID)	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
RISK MANAGEMENT	CURRENTLY THE MOST FAMILIAR METHOD OF CONTRACTING.	RISK THAT DESIGNERS MAY NOT FULLY UNDERSTAND CONTRACTOR'S CONSTRUCTION PLAN.	INTEGRATED DESIGN AND CONSTRUCT TEAM CAN MINIMIZE RISK WITH AN EFFICIENT PLAN.	RISK OF RETAINING POOR DESIGN TEAM	MORE CORPS CONTROL OF DESIGN WHILE BRINGING THE CONTRACTOR INTO THE DESIGN PROCESS.	COMBINATION OF DISADVANTAGES FROM DESIGN BID CONSTRUCT AND DESIGN-BUILD.
RISK SHARING	CORPS CAN USE THEIR FAMILIARITY WITH THE PROJECT TO MINIMIZE RISK.	CORPS ASSUMES MORE RESPONSIBILITY.	RESPONSIBILITY RESTS WITH ONE ENTITY.	CORPS STILL CARRIES SOME RESPONSIBILITY FOR POOR DESIGNS.	MORE CORPS CONTROL OF DESIGN WHILE BRINGING THE CONTRACTOR INTO THE DESIGN PROCESS.	COMBINATION OF DISADVANTAGES FROM DESIGN BID CONSTRUCT AND DESIGN-BUILD.
SCHEDULE	OWNER HAS MOST CONTROL.	SLOWEST	FASTEST	OWNER HAS LEAST CONTROL.	MODERATE ACCELERATION	MULTIPLE INTERFACES.
TECHINICAL QUALIFICATION	POTENTIAL TO SECURE SEPARATELY THE MOST QUALIFIED DESIGNER AND CONTRACTORS.	RESTRICTIONS ON CONTRACTOR QUALIFICATION MAY LIMIT COMPETITION.	THIS METHOD OF CONTRACTING WILL ATTRACT LARGE, TECHNICALLY, QUALIFIED CONTRACTORS.	RESTRICTIONS ON CONTRACTOR QUALIFICATION MAY LIMIT COMPETITION.	CONTRIBUTION TO DESIGN BY MULTIPLE CONCERNED PARTIES.	MOST QUALIFIED DESIGNER CANNOT HANDLE COMPLETE DESIGN.
FINANCIAL QUALIFICATION	TRADITIONAL	POTENTIAL TO ACCEPT A LESS FINANCIALLY QUALIFIED CONTRACTOR BASED ON LOW BID.	THIS METHOD OF CONTRACTING WILL ATTRACT LARGE, FINANCIALLY QUALIFIED CONTRACTORS.	THIS METHOD OF CONTRACTING IS MOST SUITABLE FOR LARGE PROJECTS.	MOST SUITABLE FOR INTERMEDIATE SIZED PROJECTS.	MOST SUITABLE FOR INTERMEDIATE SIZED PROJECTS.
(CONTINUED)						

**MATRIX E-1 (CONCLUDED)**

ITEM	DESIGN BID CONSTRUCT, (100% DESIGN BEFORE BID)		DESIGN-BUILD, (20 TO 35% DESIGN BEFORE BID)		TENDER DESIGN BID CONSTRUCT, (60 TO 75% DESIGN BEFORE BID)	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>COST BID</b>	MOST COMPETITION.	LOW-BID PROCUREMENT MAY NOT SECURE MOST QUALIFIED CONTRACTOR.	POTENTIAL FOR LOWEST COST.	REDUCED BID COMPETITION, MORE SUBJECTIVE BID EVALUATION.	INTERMEDIATE COMPETITION WITH POTENTIAL TO CAPTURE SOME SAVINGS BY INVOLVING CONTRACTOR IN THE DESIGN.	INTERMEDIATE POTENTIAL TO MAXIMIZE SAVINGS TO CORPS.
<b>A/E SUPPORT</b>	CORPS CAN SECURE MOST QUALIFIED DESIGNERS.	DESIGNERS ARE REQUIRED TO REMAIN REMOVED FROM CONTRACTOR. POTENTIAL FOR MORE CONFLICT.	DESIGNERS MAY DEVELOP LONG-TERM RELATIONSHIP WITH (AND GAIN UNDERSTANDING OF THE NEEDS OF) THE CONTRACTOR.	DESIGNER MAY BASE DECISIONS ON COST RATHER THAN QUALITY.	THE EXPERIENCE OF TWO DIFFERENT DESIGNERS IS GAINED.	THE MOST QUALIFIED DESIGNER DOES NOT DEVELOP THE COMPLETE DESIGN.
<b>QA/QC</b>	TRADITIONAL.	DESIGNERS MAY NOT FULLY UNDERSTAND CONSTRUCTION METHOD.	DESIGNER FULLY UNDERSTANDS THE CONTRACTOR'S MEANS AND METHODS.	REQUIRES THIRD PARTY VERIFICATION.	INTERMEDIATE CONTROL OF QA/QC.	COMBINATION OF DISADVANTAGES FROM DESIGN BID CONSTRUCT AND DESIGN-BUILD.
<b>VALUE ENGINEERING</b>	TRADITIONAL.	FULL ADVANTAGE OF CONTRACTOR PARTICIPATION IN DESIGN IS NOT CAPTURED AND CORPS ONLY GETS 50% OF SAVINGS.	CONTRACTOR PARTICIPATES IN DESIGN PHASE WITH RESULTING POTENTIAL SAVINGS.	SAVINGS FROM CONTRACTOR INNOVATION MUST BE CAPTURED IN DESIGN/BUILD BID PROCESS, NOT BY VALUE ENGINEERING.	INTERMEDIATE POTENTIAL SAVINGS TO CORPS.	POTENTIAL SAVING BY INVOLVING CONTRACTOR IN THE EARLY DESIGN IS NOT REALIZED.
<b>PRESCRIPTIVE SPECIFICATION</b>	MOST SUITABLE FOR PRESCRIPTIVE SPECIFICATION	OVER PRESCRIPTION MAY INCREASE COST AND/OR CORPS LIABILITY.	ANY PRESCRIPTIVE SPECIFICATION IS CUSTOMIZED TO CONTRACT MEANS AND METHODS.	LEAST SUITABLE FOR PRESCRIPTIVE SPECIFICATION.	INTERMEDIATE SUITABILITY.	NONOPTIMIZED USE OF SPECIFICATION
<b>PERFORMANCE SPECIFICATION</b>	TRADITIONAL	LEAST SUITABLE FOR PERFORMANCE SPECIFICATION	MOST SUITABLE FOR PERFORMANCE SPECIFICATION	REQUIRES CAREFUL MONITORING OF CONSTRUCTION	INTERMEDIATE SUITABILITY	NONOPTIMIZED USE OF SPECIFICATION

MATRIX E-2 RECONNAISSANCE LEVEL RISK/CONTINGENCE EVALUATION MATRIX						
ITEM	CONSTRUCTION		NAVIGATION		SCHEDULE	
	RISK/CAUSATIVE	MITIGATION	RISK/CAUSATIVE	MITIGATION	RISK/CAUSATIVE	MITIGATION
<b>DIVERS</b>	CURRENTS. VISIBILITY. POOR PLANNING. POOR COMMUNICATION.	GOOD PLANNING. GOOD COMMUNICATION. SAFETY LINES. TAUT LINES. TEAM-WORK. LIMITED WATER VELOCITY FOR DIVING. ETC.	LIABILITY FOR HARMING DIVERS.	MAINTAIN SAFETY ZONE. SCHEDULE WORK WHEN THERE IS NO TRAFFIC. USE BARRIERS. IMPROVE CONTROL OF TRAFFIC.	POOR PRODUCTIVITY FROM DIVER. DIVERS MAY PROHIBIT CONCURRENT WORK IN SAME AREA.	MINIMIZE USE OF DIVERS BY USE OF TEMPLATES, GUIDES, SONIC IMAGING, ETC. IMPROVE DIVER PRODUCTIVITY BY: PROVIDING REACTION POINTS, TOOLS, ETC.
<b>IMPACT FROM NAVIGATION</b>	PROXIMITY OF TRAFFIC TO CONSTRUCTION AND LIMITED CONTROL OF TRAFFIC. LIMITED WORKING PERIOD OR WORK INTERRUPTION.	PROVIDE PILOT. PROVIDE HELP BOAT. RADAR, BARRIERS. CONSTRUCTION SEQUENCE. MINIMIZE INSTALLATION DURATION. ETC.	LIABILITY FOR IMPACT. DELAYS TO AVOID CONSTRUCTION	ACCELERATE-MINIMIZE CONSTRUCTION IN THE RIVER. SAFETY ZONE. SCHEDULING; BARRIERS. TRAFFIC CONTROL. PHYSICAL MODELS AT ERDC.. USE OF SIMULATORS. ANALYZE HISTORIC DATA.	CONSTRUCTION PERIODS MAY BE LIMITED BY THE NEED TO ACCOMMODATE TRAFFIC. LIMITED WORKING PERIOD OR WORK INTERRUPTION.	PLAN ACCORDINGLY. ACCELERATE CONSTRUCTION IN THE RIVER.
<b>WORK IN CONFINED SPACES</b>	RISK OF ACCIDENT- VENTILATION-FIRE IN SPACES SUCH AS DEWATERED SHELLS AND AREAS BETWEEN BULKHEADS.	VENTILATION. FIRE CONTROL. EVACUATION PLAN. COMMUNICATIONS. LIMIT AMOUNT OF CONFINED WORK.	MINIMAL RISK EXCEPT FOR IMPACT AGAINST CONFINED SPACE.	SEE MEASURES FOR CONTROLLING IMPACT (ABOVE).	POOR PRODUCTIVITY IN CONFINED SPACES.	MINIMIZE WORK IN CONFINED SPACES. USE MORE MECHANICAL DEVICES.
<b>WORK WITH HEAVY LIFTS</b>	WORKING NEAR THE RATED CAPACITY OF CRANES CAN POSE RISKS OF CONTROL, STABILITY AND COLLAPSE.	USE EQUIPMENT WITH ADEQUATE RATING; STABILIZE FLOATING CRANES WITH: SPUDS, OUT-RIGGERS, OR REACTING AGAINST THE STRUCTURE.	MOVEMENT AND OPERATION OF CRANE BARGES CAN POSE RESTRICTIONS ON TRAFFIC.	SCHEDULING. USE OF LARGER PREFAB. UNITS.	POTENTIAL DELAY DUE TO AN ACCIDENT.	USE CERTIFIED EQUIPMENT IN GOOD CONDITION, OPERATED BY TRAINED PERSONNEL.

(SHEET 1 OF 3)

**MATRIX E-2 (CONTINUED)**

ITEM	CONSTRUCTION		NAVIGATION		SCHEDULE	
	RISK/CAUSATIVE	MITIGATION	RISK/CAUSATIVE	MITIGATION	RISK/CAUSATIVE	MITIGATION
<b>TRANSPORT PHASE</b>	SINKING. DROPPING. IMPACT. WEATHER. RIVER STAGE. DRAFT. BRIDGE RESTRICTIONS. TRAFFIC RESTRICTIONS.	CERTIFYING. INSPECTING. COMMISSIONING. SCHEDULING. PLANNING.	TRANSPORT OF ELEMENTS CAN POSE RESTRICTIONS ON TRAFFIC.	CERTIFYING. INSPECTING. COMMISSIONING. SCHEDULING. PLANNING.	POTENTIAL DELAY DUE TO AN ACCIDENT.	CERTIFYING. INSPECTING. COMMISSIONING. SCHEDULING. PLANNING.
<b>TREMIE STOPPAGE</b>	INTERRUPTION OF CONCRETE SUPPLY CAN CAUSE COLD JOINTS, AND VOIDS.	REDUNDANCE IN CONCRETE SUPPLY. STEEL ACROSS POTENTIAL COLD JOINTS. HIGH PRESSURE WATER JETS TO CLEAN JOINT.	MINIMAL RISK.	AVOID IMPACT DURING TREMIE PLACEMENT.	POTENTIAL DELAY DUE TO AN ACCIDENT. POTENTIAL DELAY WHILE ADDRESSING POOR CONCRETE.	USE NEW EQUIPMENT. PROVIDE REDUNDANCE. TRAINED PERSONNEL. PLAN EXECUTION.
<b>WORK WITH HIGH-PRESSURE TOOLS</b>	ACCIDENT FROM: JACKS, RAMS, CUTTING TOOLS, WATER JETS, ETC.	USE TRAINED PERSONNEL AND FOLLOW PRESCRIBED SAFETY PROCEDURES.	MINIMAL RISK.	-----	POTENTIAL DELAY DUE TO AN ACCIDENT.	USE NEW EQUIPMENT. PROVIDE REDUNDANCE. TRAINED PERSONNEL. PLAN EXECUTION.
<b>HAZARDOUS WEATHER</b>	HIGH WINDS, LIGHTNING. HEAVY RAIN. FREEZING. ETC.	ALLOWANCE FOR WEATHER DAYS. AVOID WORK IN ADVERSE SEASONS. USE PREFABRICATION FACILITIES WITH COVERED WORK AREAS.	SAME AS CURRENT SITUATION.	-----	POTENTIAL DELAYS. NARROW CONSTRUCTION WINDOWS OF OPPORTUNITY, AND DELAYS WAITING FOR WINDOWS.	ALLOWANCE FOR WEATHER DAYS. AVOID WORK IN ADVERSE SEASONS. USE PREFABRICATION FACILITIES WITH COVERED WORK AREAS.
<b>HAZARDOUS RIVER CONDITIONS</b>	RAPID RIVER RISE DUE TO STORMS. HIGH WATER VELOCITIES. MOVING RIVER BOTTOM.	AVOID IN-RIVER WORK IN ADVERSE SEASONS. MOORING LINES. SPUD PILES. DOLPHINS. TEMPORARY SCOUR PROTECTION. FLOW DEFLECTORS.	SAME AS CURRENT SITUATION.	-----	POTENTIAL DELAYS DUE TO ADVERSE RIVER CONDITIONS.	PROVIDE ALLOWANCE IN SCHEDULE FOR DELAYS.
(SHEET 2 OF 3)						

MATRIX E-2 (CONCLUDED)						
ITEM	CONSTRUCTION		NAVIGATION		SCHEDULE	
	RISK/CAUSATIVE	MITIGATION	RISK/CAUSATIVE	MITIGATION	RISK/CAUSATIVE	MITIGATION
<b>TOLERANCE- CONNECTION PROBLEMS</b>	EXCESSIVE DEVIATION FROM DESIGN REQUIRING CORRECTION.	ADJUST UNIT BEFORE PLACING TREMIE. CUTTING WITH: WATER JETS, THERMO-LANCE, SAWS, ETC. GROUT INJECTION.	MINIMAL	-----	POTENTIAL DELAY UNTIL REPAIR DETERMINED.	RAPID RESPONSE TO REPAIR ERROR.
<b>SINKING- DROPPING UNIT</b>	SINKING A FLOATING UNIT, OR DROPPING A LIFTED ELEMENT.	SUNKEN UNITS CAN SOMETIMES BE REFLOATED. DROPPED ELEMENTS CAN SOMETIMES BE PICKED UP.	SINKING IN THE MAIN CHANNEL CAN POSE AN OBSTRUCTION TO TRAFFIC.	DREDGE BY-PASS CHANNEL. REMOVE OBSTRUCTION.	DELAY DUE TO POTENTIAL LOSS OF ELEMENTS	RAPID RESPONSE TO REPAIR OR REPLACE DAMAGED UNITS.

(SHEET 3 OF 3)

**MATRIX E-3 CONSTRUCTION SCHEDULE EVALUATION MATRIX**

ITEM	FLOAT-IN METHOD		HEAVY LIFT-IN METHOD		LIGHT LIFT-IN METHOD	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>NAVIGATION</b>	QUICK INSTALLATION TIME CAN MINIMIZE EFFECT ON NAVIGATION.	RISK OF IMPACT DURING TOW AND INSTALLATION CAUSING DELAYS.	RELATIVELY QUICK INSTALLATION AND ABILITY TO DEPLOY AND WITHDRAW QUICKLY.	HEAVY-LIFT EQUIPMENT IS SUBJECT TO IMPACT, CAUSING DELAYS.	ABILITY TO DEPLOY AND WITHDRAW QUICKLY, MAY REDUCE DISRUPTION TO NAVIGATION.	LIGHT-LIFT EQUIPMENT AND SMALL UNITS ARE SUBJECT TO IMPACT, CAUSING DELAYS.
<b>OUT-LOADING</b>	LOAD-OUT CAN BE TIMED TO MATCH PERIOD OF APPROPRIATE RIVER STAGE.	OPTIMAL PERIODS FOR LOAD-OUT MAY NOT MATCH OPTIMAL TIMES FOR TRANSPORT AND INSTALLATION.	YEAR-ROUND LOAD-OUT CAN TYPICALLY BE PROVIDED BY SKIDWAYS, OR OTHER LOAD-OUT METHODS.	LESS EXPENSIVE LOAD-OUT SYSTEMS MAY IMPOSE SCHEDULING RESTRICTIONS.	LOAD-OUT CAN TYPICALLY BE ACCOMMODATED YEAR-ROUND	LOAD-OUT OF LIGHT UNITS MAY BE ADVERSELY AFFECTED BY SEASONAL RIVER CONDITIONS.
<b>RIVER CONDITIONS</b>	MAXIMIZED OFFSITE PREFABRICATION MAY MINIMIZE EXPOSURE TIME TO RIVER CONDITIONS.	RIVER CURRENTS AND DRAFT REQUIREMENTS MAY ADVERSELY AFFECT FLOAT-IN OPTIONS, AND BOTTOM PREPARATION.	LESS AFFECTED BY RIVER CONDITIONS THAN LIGHT LIFT-IN METHOD.	RIVER CONDITIONS CAN DELAY PREPARATORY AND INSTALLATION WORK.	USE OF FRAMES AND GUIDES CAN REDUCE THE INFLUENCE OF RIVER CONDITIONS ON THE METHOD.	MAXIMIZES DURATION OF EXPOSURE TO RIVER CONDITIONS.
<b>WEATHER CONDITIONS</b>	CAN MINIMIZE TIME OF EXPOSURE TO BAD WEATHER IN THE RIVER.	OFFSITE PREFABRICATION FACILITY MAY BE DIFFICULT TO PROTECT FROM WEATHER.	OFFSITE PREFABRICATION AND USE OF LARGE EQUIPMENT CAN REDUCE WEATHER DELAYS.	EXPENSIVE EQUIPMENT CAN INCREASE PENALTY DUE TO DOWNTIME.	STAND-DOWN TIME IS LESS COSTLY DURING BAD WEATHER.	MAXIMIZES DURATION OF EXPOSURE TO WEATHER ON THE RIVER.
<b>REAL ESTATE PERMITS</b>	CONSTRUCTION ON A BARGE WHICH DOES NOT REQUIRE A PERMIT.	LONG LEAD TIME CAN BE REQUIRED TO PERMIT NEW OFFSITE FACILITIES.	CONSTRUCTION ON A BARGE OR IN AN EXISTING FACILITY MAY NOT REQUIRE PERMITTING.	LONG LEAD TIME CAN BE REQUIRED TO PERMIT NEW OFFSITE FACILITIES.	EXISTING FACILITIES MAY EXIST THAT DO NOT REQUIRE PERMITTING.	LONG LEAD TIME CAN BE REQUIRED TO PERMIT NEW OFFSITE FACILITIES.
(CONTINUED)						

MATRIX E-3 (CONCLUDED)						
ITEM	FLOAT-IN METHOD		HEAVY LIFT-IN METHOD		LIGHT LIFT-IN METHOD	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>ENVIRONMENT REPORTS</b>	CONSTRUCTION ON A BARGE, WHICH DOES NOT REQUIRE A REPORT, IS AN OPTION.	LONG LEAD TIMES CAN BE REQUIRED FOR REPORTS FOR NEW OFFSITE FACILITIES.	CONSTRUCTION ON A BARGE OR IN AN EXISTING FACILITY MAY NOT REQUIRE A REPORT.	LONG LEAD TIMES CAN BE REQUIRED FOR REPORTS FOR NEW OFFSITE FACILITIES.	CONSTRUCTION ON A BARGE OR IN AN EXISTING FACILITY MAY NOT REQUIRE A REPORT.	LONG LEAD TIMES CAN BE REQUIRED FOR REPORTS FOR NEW OFFSITE FACILITIES.
<b>CULTURAL REPORTS</b>	CONSTRUCTION ON A BARGE, WHICH DOES NOT REQUIRE A REPORT, IS AN OPTION.	LONG LEAD TIMES CAN BE REQUIRED FOR REPORTS FOR NEW OFFSITE FACILITIES.	CONSTRUCTION ON A BARGE OR IN AN EXISTING FACILITY MAY NOT REQUIRE A REPORT.	LONG LEAD TIMES CAN BE REQUIRED FOR REPORTS FOR NEW OFFSITE FACILITIES.	CONSTRUCTION ON A BARGE OR IN AN EXISTING FACILITY MAY NOT REQUIRE A REPORT.	LONG LEAD TIMES CAN BE REQUIRED FOR REPORTS FOR NEW OFFSITE FACILITIES.
<b>TRIAL TESTS</b>	CAN TYPICALLY BE ACCOMMODATED IN THE CONSTRUCTION SCHEDULE.	UNUSUAL FLOATING SHAPES MAY REQUIRE TESTING FOR CLASSIFICATION AND COMMISSIONING.	CAN TYPICALLY BE ACCOMMODATED IN THE CONSTRUCTION SCHEDULE.	PLACEMENT PROCEDURES AND TREMIE CONCRETE OPERATIONS MAY REQUIRE TRIAL TESTS.	CAN TYPICALLY BE ACCOMMODATED IN THE CONSTRUCTION SCHEDULE.	PLACEMENT PROCEDURES AND TREMIE CONCRETE OPERATIONS MAY REQUIRE TRIAL TESTS.
<b>STAND-DOWN CONCERNS</b>	RAPID DEPLOYMENT AND MAXIMIZED OFFSITE PREFABRICATION CAN REDUCE EXPOSURE TO DOWNTIME	LARGE FLOATING UNITS MAY REQUIRE LOAD DOWNTIME UNIT WINDOWS OF OPPORTUNITY ALLOW FOR TOW AND INSTALLATION.	LARGE EQUIPMENT IS GENERALLY WELL MAINTAINED AND CAN WORK IN ADVERSE CONDITIONS.	DOWNTIME CAN BE COSTLY DUE TO USE OF EXPENSIVE EQUIPMENT.	COST OF DOWNTIME IS NOT AS EXPENSIVE AS FOR HEAVY-LIFT METHOD.	LIGHT EQUIPMENT MAY NOT BE ABLE TO WORK IN ADVERSE CONDITIONS.
<b>OFFSITE CONCERNS</b>	ALLOWS PARALLEL CONSTRUCTION	MAY REQUIRE LONG TOW FROM EXISTING FACILITIES.	ALLOWS PARALLEL CONSTRUCTION	LOAD-OUT AND TRANSPORT MAY POSE COMPLICATIONS	MANY EXISTING SITES MAY BE AVAILABLE.	MAXIMIZES DURATION OF EXPOSURE TO RIVER CONDITIONS.
<b>COMMISSIONING EXERCISES</b>	CAN BE SCHEDULED INTO THE CONSTRUCTION PLAN.	REQUIRED PRIOR TO TRANSPORT	PRE-EXISTING HEAVY-LIFT EQUIPMENT HAS ALREADY BEEN COMMISSIONED	NEW HEAVY-LIFT EQUIPMENT WILL REQUIRE COMMISSIONING.	PRE-EXISTING LIGHT-LIFT EQUIPMENT HAS ALREADY BEEN COMMISSIONED	NOT NORMALLY REQUIRED.



MATRIX E-4 SITE PREPARATION EVALUATION MATRIX						
ITEM	ROCK FOUNDATION		SAND FOUNDATION		COHESIVE MATERIAL FOUNDATION	
	POTENTIAL SOLUTIONS	POTENTIAL PROBLEMS	POTENTIAL SOLUTIONS	POTENTIAL PROBLEMS	POTENTIAL SOLUTIONS	POTENTIAL PROBLEMS
<b>EXCAVATION OR DREDGING</b>	MULTIPLE METHODS AVAILABLE INCLUDING: DRILLING A BLASTING; RIPPING; LINE DRILLING; JACK-HAMMERING, CLAMSHELLING; ETC. ALSO ABILITY TO DEPLOY & WITHDRAW RAPIDLY.	ROCK EXCAVATION CAN BE TIME CONSUMING AND MAY REQUIRE BREAKING THE WORK INTO STAGES WITH RAPID DEPLOYMENT AND WITHDRAWAL TO ALLOW TRAFFIC TO PASS.	IF SUCTION DREDGING IS PERMITTED THIS CAN BE EXCAVATED RAPIDLY, OTHERWISE CLAMSHELLING IS PRACTICABLE.	SANDY RIVER BOTTOMS ARE SUBJECT TO MIGRATION AND MAY REQUIRE SEDIMENT TRAPS TO KEEP EXCAVATIONS OPEN.	TYPICALLY NOT SUBJECT TO MIGRATION. IF PERMITTED, CAN BE EXCAVATED BY SUCTION DREDGING WITH A CUTTER-HEAD; OTHERWISE CLAMSHELLING, DRAGLINING, OR BACKHOEING, IS PRACTICABLE	EXCAVATION CAN LOCALLY DEGRADE THE PROPERTIES OF THE COHESIVE MATERIAL.
<b>SOIL MODIFICATION</b>	GROUTING OR BY-PASSING FRACTURED ZONES IS PRACTICABLE.	THIS WORK CAN BE EXPENSIVE WITH UNCERTAIN RESULTS.	VIBRO-DENSIFICATION IS PRACTICABLE	EXPENSE AND TIME ASSOCIATED WITH MODIFICATION.	MULTIPLE METHODS EXIST SUCH AS: SOIL MIXING, JET-GROUTING, ETC.	EXPENSE, TIME, AND UNCERTAINTY ASSOCIATED WITH MODIFICATION.
<b>BACKFILL</b>	USE OF BACKFILLING OVER ROCK CAN MINIMIZE SURFACE PREPARATION FOR FOUNDATIONS.	IT MAY BE PREFERABLE TO FOUND DIRECTLY ON ROCK RATHER THAN ON A BACKFILL MATERIAL.	BACKFILL CAN BE USED ALSO FOR: SCOUR PROTECTION, DRAINAGE LAYERS, FILTER LAYERS, AND SCREED LAYERS.	CARE MUST BE TAKEN TO PROVIDE FILTERING ACTION EITHER WITHIN OR AROUND THE BACKFILL.	USE OF BACKFILLING OVER COHESIVE MATERIAL CAN MINIMIZE SURFACE PREPARATION FOR FOUNDATIONS.	EXPENSE AND TIME ASSOCIATED WITH BACKFILL.
<b>SCREEDING</b>	SCREEDING BACKFILL ON TOP OF ROCK CAN MINIMIZE SURFACE PREPARATION.	IT MAY BE PREFERABLE TO FOUND DIRECTLY ON ROCK RATHER THAN ON A BACKFILL MATERIAL.	MULTIPLE OPTIONS SUCH AS: DRAG BEAM, BOTTOM SCREED FRAME, FLOATING SCREED SYSTEMS, AUGER SYSTEMS, ETC.	MORE PRECISE SCREEDING CAN SIGNIFICANTLY INCREASE COSTS.	SCREEDING BACKFILL ON TOP OF COHESIVE MATERIAL CAN MINIMIZE SURFACE PREPARATION.	EXPENSE AND TIME ASSOCIATED WITH BACKFILL, AND SCREEDING.
<b>TEMPORARY SCOUR PROTECTION</b>	TYPICALLY NOT REQUIRED.	TYPICALLY NOT REQUIRED.	ARTICULATED MATS AND INTERMEDIATE SIZED SCOUR STONE CAN BE USED.	COST AND INFLUENCE ON CONSTRUCTION SEQUENCE-SCHEDULE MUST BE CONSIDERED.	ARTICULATED MATS AND INTERMEDIATE SIZED SCOUR STONE CAN BE USED.	COST AND INFLUENCE ON CONSTRUCTION SEQUENCE-SCHEDULE MUST BE CONSIDERED.
(CONTINUED)						

MATRIX E-4 (CONCLUDED)						
ITEM	ROCK FOUNDATION		SAND FOUNDATION		COHESIVE MATERIAL FOUNDATION	
	POTENTIAL SOLUTIONS	POTENTIAL PROBLEMS	POTENTIAL SOLUTIONS	POTENTIAL PROBLEMS	POTENTIAL SOLUTIONS	POTENTIAL PROBLEMS
<b>PERMANENT SCOUR PROTECTION</b>	TYPICALLY NOT REQUIRED.	TYPICALLY NOT REQUIRED.	TECHNOLOGY EXISTS TO SURVEY THE STONE LAYER UNDERWATER THUS POTENTIALLY ALLOWING FOR USE OF THINNER LAYERS.	STONE LAYERS PLACED UNDERWATER MUST BE THICKER THAN WHEN PLACED IN-THE-DRY.	TECHNOLOGY EXISTS TO SURVEY THE STONE LAYER UNDERWATER THUS POTENTIALLY ALLOWING FOR USE OF THINNER LAYERS.	STONE LAYERS PLACED UNDERWATER MUST BE THICKER THAN WHEN PLACED IN-THE-DRY.
<b>SEDIMENT CONTROL</b>	MAY OR MAY NOT, BE REQUIRED.	MAY OR MAY NOT, BE REQUIRED.	SHEET-PILE WALLS AND SEDIMENT TRAP TRENCHES CAN BE EFFECTIVE.	SAND WAVES, AND RUNNING SANDS MAY REQUIRE EXTRA MEASURES.	SHEET-PILE WALLS AND SEDIMENT TRAP TRENCHES CAN BE EFFECTIVE.	MIGRATING MUD CAN BE DIFFICULT TO CONTROL.
<b>FOUNDATION</b>	FOUNDING DIRECTLY ON ROCK CAN BE COST EFFECTIVE.	WEAK LAYERS AND WEATHER ZONES MAY REQUIRE EXTRA MEASURES.	FRICTION AND/OR END BEARING PILES, OR DRILLED SHAFTS, ARE EFFECTIVE.	PILE DRIVING MAY OR MAY NOT BE HARD, AND DRILLED SHAFTS CAN BE SLOW.	FRICTION AND/OR END BEARING PILES, OR DRILLED SHAFTS, ARE EFFECTIVE.	PILE DRIVING MAY OR MAY NOT BE HARD, AND DRILLED SHAFTS CAN BE SLOW.
<b>SUBSTRUCTURE</b>	PRECAST CONCRETE GRAVITY STRUCTURES, OR STRUCTURE WITH ROCK ANCHORS CAN BE USED EFFECTIVELY	IF THE SUBSTRUCTURE IS DEWATERED, CARE SHOULD BE TAKEN TO AVOID LIFT-OFF FROM THE ROCK.	TIE-IN OF SUBSTRUCTURE TO PILES/SHAFTS CAN BE ACCOMPLISHED WITH TREMIE CONCRETE OR GROUT.	THE QUALITY OF THE FOUNDATION-SUBSTRUCTURE CONNECTION MAY REQUIRE VERIFICATION UNDERWATER.	TIE-IN OF SUBSTRUCTURE TO PILES/SHAFTS CAN BE ACCOMPLISHED WITH TREMIE CONCRETE OR GROUT.	THE QUALITY OF THE FOUNDATION-SUBSTRUCTURE CONNECTION MAY REQUIRE VERIFICATION UNDERWATER.
<b>DISPOSAL ISSUES</b>	EXCAVATED ROCK CAN SOMETIMES BE DISPOSED OF AS BACKFILL.	DISPOSAL OF EXCAVATED ROCK MAY REQUIRE PROCESSING.	DREDGED SAND CAN SOMETIMES BE DISPOSED OF AS BACKFILL.	ON-SHORE DISPOSAL MAY BE REQUIRED.	DREDGED COHESIVE MATERIAL CAN SOMETIMES BE DISPOSED OF AS BACKFILL.	ON-SHORE DISPOSAL MAY BE REQUIRED.
<b>ENVIRONMENT ISSUES</b>	ROCK EXCAVATION HAS REDUCED RISK OF INTRODUCING FINES INTO THE WATER COLUMN.	DRILLING AND BLASTING CAN CAUSE SHOCK WAVES.	DREDGING OF CLEAN SANDS AND GRAVEL MAY POSE LITTLE RISK TO THE ENVIRONMENT.	RESTRICTIONS MAY BE PLACED ON DREDGING, TO AVOID THE INTRODUCTION OF FINES INTO THE WATER COLUMN.	EXCAVATION OF STIFF COHESIVE MATERIAL MAY POSE LITTLE RISK TO THE ENVIRONMENT.	RESTRICTIONS MAY BE PLACED ON DREDGING, TO AVOID THE INTRODUCTION OF FINES INTO THE WATER COLUMN.

**MATRIX E-5 INSTALLATION METHOD EVALUATION MATRIX**

ITEM	GUIDANCE SYSTEMS		STATION KEEPING SYSTEMS		STABILITY	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>STABBING SYSTEMS</b>	WIDELY USED. SIMPLE. COST EFFECTIVE. RELIABLE. FREQUENTLY TAPERED AND/OR STEPPED. CAN GUIDE IN ONE OR TWO DIRECTIONS.	STATIC SYSTEM, WITH A POTENTIAL FOR "HANGING-UP" THE OBJECT BEING INSTALLED.	PRE-INSTALLED STABBING PILES HAVE BEEN USED FOR STATION KEEPING IMMEDIATELY BEFORE SET-DOWN	SELDOMLY USED FOR STATION KEEPING, EXCEPT IMMEDIATELY BEFORE INSTALLATION.	COULD BE COMBINED WITH TAUT LINES FOR INSTALLATION STABILITY.	NOT NORMALLY USED FOR STABILITY.
<b>JACKING SYSTEMS</b>	DYNAMIC GUIDANCE SYSTEM THAT CAN BE USED TO EQUALIZE FORCES.	REQUIRES A CONTROL SYSTEM, AND IS MORE EXPENSIVE THAN STATIC SYSTEMS.	SPOTTER JACKS CAN BE USED FOR ADJUSTABLE STATION KEEPING WITH ADEQUATE REACTION POINTS.	NORMALLY EXPENSIVE TO RESIST LARGE FORCES AND HAS LIMITED TRAVEL.	SPOTTER JACKS CAN BE USED TO AID STABILITY.	NOT NORMALLY USED FOR STABILITY.
<b>MULTI-STEPPED GUIDES</b>	HIGHLY EFFECTIVE METHOD TO GRADUALLY GUIDE LARGE OBJECTS INTO POSITION.	REQUIRES CAREFUL PRE-POSITIONING AND TOLERANCE CONTROL.	CAN BE USED FOR STATION KEEPING IMMEDIATELY BEFORE SET-DOWN.	SELDOMLY USED FOR STATION KEEPING, EXCEPT IMMEDIATELY BEFORE INSTALLATION.	COULD BE USED IN COMBINATION WITH OTHER SYSTEMS FOR STABILITY.	NOT NORMALLY USED FOR STABILITY.
<b>MOORING-LINE SYSTEMS</b>	CAN BE USED FOR GUIDANCE FOR OBJECT NOT REQUIRING TIGHT TOLERANCES.	POOR TOLERANCE CONTROL COMPARED TO OTHER GUIDANCE SYSTEMS.	COMMONLY USED METHOD FOR STATION KEEPING.	MOORING LINES MAY NOT BE TAUT.	MOORING LINE CAN BE USED TO MAINTAIN STABILITY DURING INSTALLATION BUT MUST BE CHECKED FOR ADEQUATE CAPACITY.	NORMALLY ONLY USED TO SUPPLEMENT OTHER MEANS OF MAINTAINING STABILITY.
(CONTINUED)						

<b>MATRIX E-5 (CONCLUDED)</b>						
<b>ITEM</b>	<b>GUIDANCE SYSTEMS</b>		<b>STATION KEEPING SYSTEMS</b>		<b>STABILITY</b>	
	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>
<b>SPUD-PILES AND DOLPHINS</b>	COMMON, EFFECTIVE, AND ECONOMICAL METHODS FOR PROVIDING GUIDANCE.	USE OF SPUD-PILES ARE DEPENDENT ON THE EQUIPMENT USED, WHILE DOLPHINS REQUIRE PREPLANNING AND EXPENSE.	COMMONLY USED FOR STATION KEEPING. CAN BE COST EFFECTIVE AND EFFICIENT DEPENDING ON LOGISTICS.	DOLPHINS CAN PRESENT OBSTRUCTIONS, AND SPUD-PILES CAN DISRUPT RIVER BOTTOM.	SPUD-PILES AND DOLPHINS CAN BE USED TO INCREASE STABILITY DURING INSTALLATION.	CAPACITY CHECKS MUST BE MADE, AND THE EXPENSE MAY BE HIGH COMPARED TO OTHER MEANS OF PROVIDING STABILITY.
<b>VERTICAL TENSION LINES</b>	CAN BE USED TO GUIDE OBJECTS INTO PLACE IN ONE, OR TWO DIRECTIONS.	THE LINES CAN GET IN THE WAY, AND THEY REQUIRE REACTION POINTS.	CAN BE USED FOR STATION KEEPING AND CAN PROVIDE GREATER TOLERANCE CONTROL THAN MOORING-LINES.	MORE EXPENSIVE AND REQUIRE MORE PLANNING THAN MOORING-LINES.	CAN BE USED TO PROVIDE STABILITY AND CAN BE USED TO PULL DOWN OBJECTS.	CAN BE MORE EXPENSIVE AND REQUIRE MORE PLANNING THAN OTHER MEANS OF PROVIDING STABILITY.
<b>TUG/HELPER BOATS</b>	CAN BE USED FOR GUIDANCE IF OTHER MEANS ARE NOT PRACTICABLE.	LESS RELIABLE THAN OTHER GUIDANCE METHODS AND DEPENDENT ON OPERATOR SKILL.	COMMONLY USED FOR STATION KEEPING. READILY AVAILABLE AND COST EFFECTIVE.	LESS RELIABLE THAN OTHER METHODS OF STATION KEEPING AND DEPENDENT ON OPERATOR SKILL.	CAN BE ATTENDED IF NO OTHER MEANS ARE AVAILABLE.	NOT NORMALLY USED TO PROVIDE STABILITY.
<b>DIFFERENTIAL BALLASTING</b>	CAN BE USED FOR POSITIONING ADJUSTMENT PRIOR TO INSTALLATION.	NOT NORMALLY CONSIDERED AS A GUIDANCE SYSTEM.	BALLASTING-DOWN USED IN SEMI-SUBMERSIBLES TO REDUCE EXPOSURE TO WAVES.	NOT NORMALLY USED FOR STATION KEEPING AGAINST CURRENTS.	COMMONLY USED TO MAINTAIN STABILITY. COST EFFECTIVE AND EFFICIENT.	EXPENSE OF BALLASTING SYSTEM, AND PREPLANNING REQUIRED.
<b>DYNAMIC FEEDBACK</b>	CAN BE USED FOR POSITIONING CONTROL.	EXPENSIVE COMPARED TO OTHER GUIDANCE SYSTEMS.	CAN BE USED FOR STATION KEEPING.	GENERALLY EXPENSIVE COMPARED TO OTHER MEANS.	CAN BE USED TO IMPROVE STABILITY.	GENERALLY EXPENSIVE COMPARED TO OTHER MEANS.
<b>REFERENCE FRAMES</b>	WIDELY USED. VERSATILE. EFFECTIVE. CAN BE COST EFFICIENT IF REUSED SUFFICIENTLY.	MAY BE EXPENSIVE UNLESS RE-USED SUFFICIENTLY. REQUIRES PRE-PLANNING.	CAN BE USED AS REACTION FRAMES TOGETHER WITH LINES AND/OR JACKS.	OTHER MEANS MAY BE MORE COST EFFECTIVE.	CAN BE USED AS EFFECTIVE REACTION FRAMES FOR MAINTAINING STABILITY.	MAY BE MORE EXPENSIVE THAN OTHER MEANS OF PROVIDING STABILITY.
<b>UNDER-PRESSURE</b>	CAN BE USED TO MOVE OBJECTS Laterally (E.G., IMMERSED TUBES) OR DOWNWARD (E.G. SUCTION ANCHORS/ SKIRTS)	LIMITED APPLICATION.	CAN BE USED WITH SUCTION ANCHORS.	LIMITED APPLICATION.	COULD BE USED TOGETHER WITH OTHER SYSTEMS.	NOT NORMALLY USED TO MAINTAIN STABILITY.

MATRIX E-6 CONNECTION EVALUATION MATRIX						
ITEM	FOUNDATION		STRUCTURAL		OPERATIONAL	
	FLOAT-IN	LIFT-IN	FLOAT-IN	LIFT-IN	FLOAT-IN	LIFT-IN
USING TREMIE CONCRETE	USE OF BASE SLAB REQUIRES EITHER GROUT OR A THICK TREMIE UNDER-BASE PLACEMENT	LACK OF BASE SLAB SIMPLIFIES TREMIE CONNECTION	USE OF SIDEWALLS ON FLOAT-IN UNITS MAY COMPLICATE TREMIE CONCRETE CONNECTIONS WHICH MAY REQUIRE GROUT.	LACK OF PRECAST SHELL WALL BETWEEN PRE-VIOUSLY PLACED AND NEW SHELL SIMPLIFIES CONNECTION	LARGER UNITS HAVE FEWER CONSTRUCTION JOINTS.	MULTIPLE LIFT-IN UNIT CAN LEAD TO OPTIMIZATION OF EQUIPMENT AND PROCEDURES RESULT-ING IN FEWER FLAWS.
USING GROUT	TYPICALLY USED BENEATH BASE SLAB.	NOT COMMONLY USED.	COMMONLY USED.	MAY BE USED.	LARGE AREAS FOR GROUTING MAY REQUIRE SPECIAL PROCEDURES AND MAY REQUIRE AN EXTENDED PERIOD OF TIME TO INSTALL.	MULTIPLE LIFT-IN UNITS PRESENT OPPORTUNITY TO OPTIMIZE ANY USE OF GROUT OVER SMALLER AREAS.
GRAVITY CONNECTIONS	USE SELF-PENETRATING BOTTOMS THAT CAN PASS THROUGH SOFT FOUNDATIONS TO REACH SOUND LAYER.	EXCAVATING THOUGH OPEN BOTTOMED SHELLS CAN SINK THEM DOWN TO SOUND FOUNDING LAYER.	NOT COMMONLY USED.	NOT COMMONLY USED.	NOT COMMONLY USED.	NOT COMMONLY USED.
CONNECTIONS TO FLOATING STRUCTURES	CONNECTION TO FLOATING APPROACH WALLS MAY REQUIRE DRILLED SHAFTS.	CONNECTION TO FLOATING APPROACH WALLS MAY REQUIRE DRILLED SHAFTS.	CONNECTION TO FLOATING APPROACH WALLS MAY REQUIRE THE USE OF SHEAR KEYS ON THE STRUCTURE.	CONNECTION TO FLOATING APPROACH WALLS MAY REQUIRE THE USE OF SHEAR KEYS ON THE STRUCTURE.	MAINTAINING VERTICAL ALIGN-MENT OF MULTI-PLE CONNECTIONS MAY REQUIRE THE USE OF SECOND-ARY, GROUTED, JACKETS.	MAINTAINING VERTICAL ALIGN-MENT OF MULTIPLE CONNECTIONS MAY REQUIRE THE USE OF SECONDARY, GROUTED, JACKETS.
CONNECTIONS AT EXPANSION JOINTS	NOT COMMONLY USED.	NOT COMMONLY USED.	REQUIRES SOME EXTRA DETAILING AND INSTALLING SEQUENCING.	USE OF SHEAR KEYS, BETWEEN MONO-LITHS IS SIMPLIFIED BY USE OF TREMIE CONCRETE CONNECTION.	MAY REQUIRE THAT USE OF COMPRESSION SEALS AS OPPOSED TO WATERSTOPS.	MAY REQUIRE THAT USE OF COMPRESSION SEALS AS OPPOSED TO WATERSTOPS.
(CONTINUED)						

<b>MATRIX E-6 (CONCLUDED)</b>						
<b>ITEM</b>	<b>FOUNDATION</b>		<b>STRUCTURAL</b>		<b>OPERATIONAL</b>	
	<b>FLOAT-IN</b>	<b>LIFT-IN</b>	<b>FLOAT-IN</b>	<b>LIFT-IN</b>	<b>FLOAT-IN</b>	<b>LIFT-IN</b>
<b>CONNECTIONS TO EXISTING STRUCTURES</b>	UNDERWATER CONNECTION TO EXISTING STRUCTURES MAY BE FACILITATED BY THE USE OF WIRE SAW CUTTING, LINE DRILLING, OR CONTROLLED BLASTING.	UNDERWATER CONNECTION TO EXISTING STRUCTURES MAY BE FACILITATED BY THE USE OF WIRE SAW CUTTING, OR CONTROLLED BLASTING.	UNDERWATER CONNECTION TO EXISTING STRUCTURES MAY BE FACILITATED BY THE USE OF WIRE SAW CUTTING, OR CONTROLLED BLASTING.	UNDERWATER CONNECTION TO EXISTING STRUCTURES MAY BE FACILITATED BY THE USE OF WIRE SAW CUTTING, OR CONTROLLED BLASTING.	UNDERWATER CONNECTION TO EXISTING STRUCTURES MAY BE FACILITATED BY THE USE OF WIRE SAW CUTTING, OR CONTROLLED BLASTING.	UNDERWATER CONNECTION TO EXISTING STRUCTURES MAY BE FACILITATED BY THE USE OF WIRE SAW CUTTING, OR CONTROLLED BLASTING.
<b>CONNECTIONS AT ISOLATION JOINTS</b>	FLEXIBLE CUT-OFF WALL DETAILS ARE REQUIRED.	FLEXIBLE CUT-OFF WALL DETAILS ARE REQUIRED.	TYPICALLY CONSISTS OF A GAP WITH FLEXIBLE FLOW BARRIER.	TYPICALLY CONSISTS OF A GAP WITH FLEXIBLE FLOW BARRIER.	ATTENTION TO DETAILING IS IMPORTANT.	ATTENTION TO DETAILING IS IMPORTANT.
<b>CONNECTIONS AT CONSTRUCTION JOINTS</b>	FEWER JOINTS SIMPLIFIES THE PROBLEM OF TREMIE AND GROUT CONTAINMENT AT JOINTS.	CONTAINMENT OF TREMIE CONCRETE AND GROUT AT JOINTS REQUIRES EXTRA DETAILING.	FEWER JOINTS SIMPLIFIES THE PROBLEM OF TREMIE AND GROUT CONTAINMENT AT JOINTS.	CONTAINMENT OF TREMIE CONCRETE AND GROUT AT JOINTS REQUIRES EXTRA DETAILING.	FEWER JOINTS SIMPLIFIES THE PROBLEM OF TREMIE AND GROUT CONTAINMENT AT JOINTS.	CONTAINMENT OF TREMIE CONCRETE AND GROUT AT JOINTS REQUIRES EXTRA DETAILING.
<b>CONNECTIONS MADE IN THE PREFABRICATION FACILITY</b>	PROVISIONS FOR FOUNDATION CONNECTIONS MAY REQUIRE MORE ALLOWANCE THAN FOR LIFT-IN.	PROVISIONS FOR FOUNDATION CONNECTIONS MAY REQUIRE LESS ALLOWANCE THAN FOR FLOAT-IN.	LARGER UNITS FACILITATE MORE PREFABRICATED CONNECTIONS.	MORE CONNECTIONS MUST BE MADE IN THE FIELD AS COMPARED TO FLOAT-IN.	FEWER CONSTRUCTION JOINTS COMPARED TO LIFT-IN.	MORE CONSTRUCTION JOINTS COMPARED TO FLOAT-IN.
<b>MECHANICAL CONNECTIONS</b>	TYPICALLY DOES NOT APPLY.	TYPICALLY DOES NOT APPLY.	IN SOME CASES THE COMPLETED GATES CAN BE CARRIED IN WITH THE FLOAT-IN SHELL.	SMALL GATES CAN BE PRE-INSTALLED. LARGE GATES CAN BE PREASSEMBLED AND INSTALLED SEPARATELY.	TYPICALLY FINAL CONNECTIONS WOULD BE MADE IN-THE-DRY.	TYPICALLY FINAL CONNECTIONS WOULD BE MADE IN-THE-DRY.
<b>ELECTRICAL CONNECTIONS</b>	FOUNDATION INSTRUMENTATION CAN BE DRILLED IN, WITH LEAD CONNECTIONS MADE ABOVE WATER.	FOUNDATION INSTRUMENTATION CAN BE DRILLED IN, WITH LEAD CONNECTIONS MADE ABOVE WATER.	SLOTS AND BLOCKOUTS CAN BE PROVIDED AND CONNECTIONS TYPICALLY MADE IN-THE-DRY.	SLOTS AND BLOCKOUTS CAN BE PROVIDED AND CONNECTIONS TYPICALLY MADE IN-THE-DRY.	FLOAT-IN UNITS WILL TYPICALLY HAVE FEWER CONSTRUCTION JOINTS FOR ELECTRICAL CABLES TO PASS.	LIFT-IN UNITS WILL TYPICALLY HAVE MORE CONSTRUCTION JOINTS FOR ELECTRICAL CABLES TO PASS.

<b>MATRIX E-7 REPRESENTATIVE TOLERANCE/ALLOWABLES EVALUATION MATRIX</b>						
<b>ITEM</b>	<b>ORESUND IMMERSSED TUBE</b>		<b>BRADDOCK DAM</b>		<b>OLMSTED DAM</b>	
	<b>SPECIFIED</b>	<b>ACHIEVED</b>	<b>SPECIFIED</b>	<b>ACHIEVED</b>	<b>SPECIFIED</b>	<b>ACHIEVED</b>
<b>PILE POSITIONING</b>	N. A.	N.A.	HORIZ. +/- 2" VERT. +/- 1/2"	-----	HORIZ. +/- 3" VERT. +/- 2"	-----
<b>SCREEDING</b>	+/- 2"	+/- 1"	+/- 3"	-----	+/- 4"	-----
<b>EXCAVATION</b>	+/- 20"	+/- 20"	+/- 12"	-----	+/- 12"	-----
<b>WATER CUT-OFF SYSTEM</b>	N.A.	N.A.	HORIZ. +/- 6" VERT. +/- 6"	-----	HORIZ. +/- 3" VERT. +/- 2"	-----
<b>SCOUR PROTECTION</b>	+/- 10"	+/- 10"	N.A.	-----	N. A.	-----
<b>WEIGHT GROWTH</b>	+/- 2.75%	+/- 2.75%	+/- 3%	-----	+/- 5%	-----
<b>ALLOWABLE CURRENTS</b>	3 FT/SEC	3 FT/SEC	3 FT/SEC	-----	6 FT/SEC	-----
<b>POSITIONING: PRECAST UNITS</b>	HORIZ. +/- 4" VERT. +/- 2"	HORIZ. +/- 4" VERT. +/- 2"	HORIZ. +/- 2" VERT. +/- 1/4"	-----	HORIZ. +/- 1" VERT. +/- 1/2"	-----

MATRIX S-1 CONSTRUCTION METHOD SELECTION MATRIX						
ITEM	FLOAT-IN OPTION		HEAVY-LIFT OPTION		LIGHT-LIFT OPTION	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>SAFETY</b>	FEWER OPERATIONS. FASTER INSTALLATION.	RISK OF LOSING LARGE UNIT. ATTRACTS LARGE HYDRAULIC FORCES.	CONTROL OFFERED BY CERTIFIED CRANE BARGE WITH FEWER LIFTS.	MORE DIVER OPERATIONS THAN FLOAT-IN.	HANDLING OF SMALLER UNITS AND WORKER FAMILIARITY WITH EQUIPMENT.	MORE NUMEROUS OPERATIONS WITH MORE TIME SPENT IN THE RIVER.
<b>WEIGHTED VALUE (ADJ.<sup>2</sup>. X VAL.<sup>1</sup>.)</b>						
<b>IMPACT ON NAVIGATION</b>	LEAST TIME SPENT IN THE RIVER WITH LEAST EXPOSURE TIME TO IMPACT.	RISK OF IMPACT DURING: 1. TOW, 2. STORAGE, 3. INSTALLATION. FOR BOTH MOORING LINES AND LARGE UNITS.	INTERMEDIATE AMOUNT TIME SPENT AFLOAT NEAR NAVIGATION.	INTERMEDIATE IMPACT ON NAVIGATION AND INFLUENCE OF MOORING LINES.	HANDLING OF RELATIVELY SMALL UNITS	GREATEST AMOUNT OF TIME INFLUENCING TRAFFIC WITH GREATEST RISK OF IMPACT.
<b>WEIGHTED VALUE (ADJ. X VAL.)</b>						
<b>RISK OF ATTAINING TOLERANCE</b>	POTENTIAL OPTION OF INSTALLING GATES AND EQUIPMENT IN PREFAB. FACILITY.	FREQUENTLY REQUIRES THE USE OF PRESTRESSING AND THIN WALLS RESULTING IN DURABILITY RISKS.	INTERMEDIATE NUMBER OF JOINTS, AND WALL THICKNESS CAN BE INCREASED.	REQUIRES INSTALLING LARGE GATES (TAINTER, MITER, ETC.) IN A CONFINED SPACE BETWEEN BULKHEADS.	HANDLING OF RELATIVELY SMALL UNITS.	LARGEST NUMBER OF JOINTS, AND TYPICALLY REQUIRES GATE INSTALLATION IN THE FIELD.
<b>WEIGHTED VALUE (ADJ. X VAL.)</b>						
<b>INSTALLATION RISK</b>	REDUCED NUMBER OF, AND TOTAL DURATION OF, INSTALLATIONS	LARGE FORCES TO HANDLE DURING INSTALLATION.	USE OF LARGE EQUIPMENT WITH GOOD CONTROL. WEIGHT RESISTS CURRENT FORCES.	HANDLING OF HEAVY UNITS REQUIRES PLANNING AND MOBILIZATION OF LARGE EQUIPMENT.	SMALLER UNITS MAY BE EASIER TO HANDLE WITH REDUCED FORCES.	SMALL UNITS HAVE REDUCED WEIGHT TO RESIST CURRENT FORCES, AND NUMBER OF OPERATIONS.
NOTES: 1. VALUE EXPRESSED AS A MONETARY QUANTITY RELATIVE TO A SELECTED STANDARD OF COMPARISON, WITH POSITIVE VALUES EXPRESSING BENEFITS AND NEGATIVE VALUES EXPRESSING COSTS. 2. THE ADJUSTMENT FACTOR IS INTENDED (A) TO CORRECT FOR THE PROBABILITY OF OCCURRENCE OF A VALUE, (B) THE TIME VALUE OF MONEY, AND (C) RISK AVERSION TO MAJOR FAILURE OR LOSS OF LIFE.						
(CONTINUED)						



<b>MATRIX S-1 (CONCLUDED)</b>						
<b>ITEM</b>	<b>FLOAT-IN OPTION</b>		<b>HEAVY-LIFT OPTION</b>		<b>LIGHT-LIFT OPTION</b>	
	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>
<b>WEIGHTED VALUE (ADJ. X VAL.)</b>						
<b>SCHEDULE RELIABILITY</b>	MINIMIZES EXPOSURE TIME TO RIVER CONDITIONS	RISK OF MAINTAIN- ING LARGE PREPARED FOUNDATION. RISK OF SINKING.	USE OF LARGE CERTIFIED VESSELS RESULTS IN GOOD CONTROL.	TYPICALLY, MORE TIME SPENT EXPOSED TO RIVER CONDITIONS THAN FOR FLOAT-IN	USE OF FAMILIAR CERTIFIED EQUIPMENT ON HIGHLY REPETITIVE OPERATIONS	MOST TIME SPENT WORKING IN THE RIVER WITH RISK OF TOLERANCE ERRORS REQUIRING CORRECTION.
<b>WEIGHTED VALUE (ADJ. X VAL.)</b>						
<b>SUMMATION OF VALUE</b>						

MATRIX S-2 CONSTRUCTION METHOD SELECTION MATRIX						
ITEM	FLOAT-IN OPTION		HEAVY-LIFT OPTION		LIGHT-LIFT OPTION	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>RISK OF CLAIMS</b>	REDUCE TIME SPENT EXPOSED TO RIVER CONDITIONS.	RISK AVERSION ASSOCIATED WITH POTENTIAL LOSS OF LARGE UNIT.	REDUCED CONSEQUENCE ASSOCIATED WITH THE LOSS OF A SINGLE UNIT.	EXPENSIVE EQUIPMENT USED, AND MORE TIME SPENT IN THE RIVER THAN FLOAT-IN.	SIGNIFICANTLY REDUCED CONSEQUENCE ASSOCIATED WITH THE LOSS OF A SINGLE UNIT.	INCREASED NUMBER OF OPERATIONS, AND JOINTS.
<b>WEIGHTED VALUE (ADJ.<sup>2</sup> X VAL.<sup>1</sup>)</b>						
<b>PROVEN TRACK RECORD</b>	NUMEROUS FLOAT-IN PROJECTS: OFFSHORE; IMMERSED TUBES; BRIDGE PIERS; ETC.	SOME LOST PROJECTS	NUMEROUS PARTIALLY BUOYANT PROJECTS FOR: BRIDGE PIERS, IMMERSED TUBES; AND STORM SURGE BARRIERS.	SOME UNITS PLACED SOMEWHAT OUT OF POSITION.	COMMON-TECHNOLOGY, FREQUENTLY USED.	SUCCESS HIGHLY DEPENDENT ON CONTRACTOR SKILL. SEVERAL FAILURES.
<b>WEIGHTED VALUE (ADJ. X VAL.)</b>						
<b>AVAILABILITY OF EQUIPMENT</b>	REQUIRES MINIMAL USE OF EQUIPMENT.	DRAFT LIMITATIONS MAY REQUIRE MULTIPLE STEPS USING DIFFERENT EQUIPMENT.	SOME TYPES OF HEAVY-LIFT EQUIPMENT CAN READILY BE ASSEMBLED.	LARGE EQUIPMENT IS NOT READILY AVAILABLE.	EQUIPMENT COMMONLY AVAILABLE.	EQUIPMENT NOT ALWAYS WELL MAINTAINED.
<b>WEIGHTED VALUE (ADJ. X VAL.)</b>						
<b>AVAILABILITY OF PREFAB. FACILITIES</b>	FABRICATION ON A BARGE IS TYPICALLY AVAILABLE UPON SHORT NOTICE.	LIMITED SELECTION OF EXISTING SITES WITH LONG LEAD TIMES ON NEW SITES.	MORE FABRICATION OPTIONS ARE AVAILABLE THAN FOR FLOAT-IN METHODS.	POTENTIAL EPA AND CULTURAL STUDIES IMPACT ON NEW SITES.	EXISTING SITES ARE TYPICALLY AVAILABLE.	EXISTING SITES TYPICALLY PLACE LIMITS ON UNIT SIZES AND SHAPES.
NOTES: 1. VALUE EXPRESSED AS A MONETARY QUANTITY RELATIVE TO A SELECTED STANDARD OF COMPARISON, WITH POSITIVE VALUES EXPRESSING BENEFITS AND NEGATIVE VALUES EXPRESSING COSTS. 2. THE ADJUSTMENT FACTOR IS INTENDED (A) TO CORRECT FOR THE PROBABILITY OF OCCURRENCE OF VALUE, (B) TO CORRECT FOR THE TIME VALUE OF MONEY, AND (C) TO ACCOUNT FOR RISK AVERSION TO MAJOR FAILURE OR LOSS OF LIFE.						
(CONTINUED)						

MATRIX S-2 (CONCLUDED)						
ITEM	FLOAT-IN OPTION		HEAVY-LIFT OPTION		LIGHT-LIFT OPTION	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
WEIGHTED VALUE (ADJ. X VAL.)						
QUALIFIED CONTRACTORS	NUMEROUS QUALIFIED CONTRACTORS.	EXISTING FABRICATION FACILITIES GIVE SOME CONTRACTORS AN ADVANTAGE.	LIMITS SELECTION OF CONTRACTORS TO THE FEW MOST QUALIFIED.	EXISTING EQUIPMENT GIVES SOME CONTRACTORS AN ADVANTAGE.	NUMEROUS CONTRACTORS AVAILABLE.	OPENS COMPETITION TO RISKIER CONTRACTORS.
WEIGHTED VALUE (ADJ. X VAL.)						
SUMMATION OF VALUE						

MATRIX S-3 PREFABRICATION FACILITIES SELECTION MATRIX						
ITEM	SITING OPTIONS		LOAD-OUT SYSTEMS		IN-FACILITY TRANSPORT	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>GRAVING DOCK</b>	SOME EXISTING SITES ARE AVAILABLE.	DEVELOPMENT OF NEW SITES MAY EXPOSE CORPS TO EPA AND CULTURAL STUDIES IMPACTS.	FLOAT-OUT IS A SIMPLE AND A WELL-UNDERSTOOD, TECHNOLOGY.	REMOVAL OF EXISTING GATE CAN BE A COMPLICATION AND AN EXPENSE.	OVERHEAD GANTRY CRANES MAY BE AVAILABLE AT SOME SITES.	WORKING IN A HOLE MAKES ACCESS MORE DIFFICULT.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>)</b>						
<b>PRECAST YARD</b>	SEVERAL EXISTING SITES ARE AVAILABLE.	DEVELOPMENT OF NEW SITES MAY EXPOSE CORPS TO EPA AND CULTURAL STUDIES IMPACTS.	SKID-WAYS, OR LIFT-OFF OF BULKHEAD ARE PROVEN PRACTICAL METHODS.	EXPENSE OF LOAD-OUT SYSTEM.	NUMEROUS OPTIONS AVAILABLE SUCH AS: SKIDDING, JACKS, CRAWLERS, AIR-LIFT, ROLLERS, ETC.	NEED TO SUPPORT FREQUENTLY UNUSUAL SHAPES WHILE TRANSPORTING IN-FACILITY.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>)</b>						
<b>FABRICATE ON BARGE</b>	NO EXPOSURE TO EPA OR CULTURAL STUDIES IMPACT.	SIZE LIMITATIONS.	NUMEROUS OPTIONS SUCH AS: LAUNCH FROM TILTING BARGE; SINKING BARGE; USE OF A LOCK; USE OF A SKIDWAY AND CRADLE; USE OF A CRANE; ETC.	NEED TO GET UNITS OF BARGES ENTAILS EXTRA EXPENSE.	TYPICALLY THE UNITS ARE NOT MOVED AROUND ON THE BARGE, BUT RATHER THE BARGE IS MOVED WITH THE UNIT. SKIDDING ON AND OFF THE BARGE IS POSSIBLE.	SPACE LIMITATION ON BARGE DECK. LOAD LIMITATIONS ON BARGE DECK.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>)</b>						
<b>SHIPYARD</b>	SEVERAL SHIP-YARDS EXIST ON THE INLAND WATERWAYS.	SHIPYARDS TYPICALLY GIVE PRIORITY TO SHIP BUILDING, AND THUS MAY NOT BE AVAILABLE.	LAUNCH WAYS TYPICALLY ALREADY EXIST.	SOME STRUCTURES MAY REQUIRE STRENGTHENING FOR LAUNCH.	EXISTING.	MAY REQUIRE MODIFICATION FOR CONCRETE STRUCTURES.

NOTES:

1. VALUE EXPRESSED AS A MONETARY QUANTITY RELATIVE TO A SELECTED STANDARD OF COMPARISON, WITH POSITIVE VALUES EXPRESSING BENEFITS AND NEGATIVE VALUES EXPRESSING COSTS.
2. THE ADJUSTMENT FACTOR IS INTENDED (A) TO CORRECT FOR THE PROBABILITY OF OCCURRENCE OF A VALUE, (B) TO CORRECT FOR THE TIME VALUE OF MONEY, AND (C) TO ACCOUNT FOR RISK AVERSION TO MAJOR FAILURE OR LOSS OF LIFE.

(CONTINUED)

<b>MATRIX S-3 (CONCLUDED)</b>						
<b>ITEM</b>	<b>SITING OPTIONS</b>		<b>LOAD-OUT SYSTEMS</b>		<b>IN-FACILITY TRANSPORT</b>	
	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>
<b>WEIGHTED VALUE (<math>ADJ^2 \cdot X \cdot VAL^1</math>)</b>						
<b>MULTILEVEL FACILITY</b>	VERSATILE SYSTEM THAT CAN COMBINE SKIDWAYS AND GRAVING DOCKS.	EXPENSIVE AND REQUIRES NEW DEVELOPMENT WITH EPA AND CULTURAL IMPACT POTENTIAL.	SEE GRAVING DOCKS.	SEE GRAVING DOCKS.	SEE PRECAST YARD AND GRAVING DOCKS.	SEE PRECAST YARD AND GRAVING DOCKS.
<b>WEIGHTED VALUE (<math>ADJ^2 \cdot X \cdot VAL^1</math>)</b>						
<b>SUMMATION OF VALUE</b>						

MATRIX S-4 PREPRATORY WORK EVALUATION MATRIX						
ITEM	FLOAT-IN METHOD		HEAVY-LIFT-IN METHOD		LIGHT-LIFT-IN METHOD	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>TIE-IN TO EXISTING STRUCTURES</b>	SPEED OF CONNECTION TO EXISTING STRUCTURES.	MAY REQUIRE RELAXED TOLERANCES FOR CONNECTION.	PRECISION OF LARGE HANDLING EQUIPMENT.	MAY REQUIRE ADEQUATE SPACE FOR HANDLING EQUIPMENT	SMALLER UNITS CAN BE POSITIONED ACCURATELY.	MAY REQUIRE EXTRA TIME TO COMPLETE CONNECTION.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>.)</b>						
<b>NAVIGATION CONTROL</b>	SPEED OF INSTALLATION MAY MINIMIZE CONTROL REQUIREMENTS	MAY REQUIRE CONTROL FOR BOTH TOW AND INSTALLATION.	QUICK DEPLOYMENT AND QUICK WITHDRAWAL MAY MINIMIZE NAVIGATION CONTROL.		QUICK DEPLOYMENT AND QUICK WITHDRAWAL MAY MINIMIZE NAVIGATION CONTROL.	SMALL UNIT SUBJECT TO IMPACT DAMAGE, AND EXTRA TIME REQUIRED FOR INSTALLATION.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>.)</b>						
<b>OFFSITE STAGING AREAS</b>	SOME PRE-EXISTING GRAVING DOCKS, LAUNCH WAYS, OR SHIPYARDS MAY BE AVAILABLE.	NEW SITES MAY REQUIRE EPA AND CULTURAL STUDIES APPROVAL.	SOME PRE-EXISTING SKIDWAYS, PIERS, BULKHEAD WALLS, ETC. MAY BE AVAILABLE.	NEW SITES MAY REQUIRE EPA AND CULTURAL STUDIES APPROVAL.	PRE-EXISTING SITES ARE MORE LIKELY TO BE AVAILABLE THAN FOR HEAVY-LIFT OR FLOAT-IN OPTIONS.	UNITS SUITABLE FOR FABRICATION IN EXISTING FACILITIES MAY NOT BE OPTIONAL FOR CONSTRUCTION PLAN.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>.)</b>						
<b>SURVEY CONTROLS</b>	PRE-ESTABLISHED SURVEY SYSTEM CAN TYPICALLY CONTROL POSITIONING TO +/- 2 IN.	PREPLANNING AND EXPENSE OF QUALITY SURVEY SYSTEMS.	PRE-ESTABLISHED SURVEY SYSTEM CAN TYPICALLY CONTROL POSITIONING TO +/- 1.5 IN.	PREPLANNING AND EXPENSE OF QUALITY SURVEY SYSTEMS.	PRE-ESTABLISHED SURVEY SYSTEM CAN TYPICALLY CONTROL POSITIONING TO +/- 1 IN.	PREPLANNING AND EXPENSE OF QUALITY SURVEY SYSTEMS.
NOTES: 1. VALUE EXPRESSED AS A MONETARY QUANTITY RELATIVE TO A SELECTED STANDARD OF COMPARISON, WITH POSITIVE VALUES EXPRESSING BENEFITS AND NEGATIVE VALUES EXPRESSING COSTS. 2. THE ADJUSTMENT FACTOR IS INTENDED (A) TO CORRECT FOR THE PROBABILITY OF OCCURRENCE OF A VALUE, (B) TO CORRECT FOR THE TIME VALUE OF MONEY, AND (C) TO ACCOUNT FOR RISK AVERSION TO MAJOR FAILURE OR LOSS OF LIFE.						
(CONTINUED)						

MATRIX S-4 (CONCLUDED)						
ITEM	FLOAT-IN METHOD		HEAVY-LIFT-IN METHOD		LIGHT-LIFT-IN METHOD	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>WEIGHTED VALUE (<math>ADJ^2 \cdot X \cdot VAL^1</math>.)</b>						
<b>STATION KEEPING SYSTEMS</b>	MOORING LINES, VERTICAL TENSION LINES, OR DOLPHINS CAN BE USED EFFECTIVELY FOR STATION KEEPING.	TYPICALLY LARGER AND MORE COSTLY STATION KEEPING SYSTEMS ARE REQUIRED THAN FOR LIFT-IN OPTIONS.	MOORING LINES, SPUD-PILES, VERTICAL TENSION LINES, AND JACKS CAN BE USED EFFECTIVELY.	EXPENSE AND PREPLANNING OF SYSTEMS.	MOORING LINES, SPUD-PILES, REACTION FRAMES, AND JACKS CAN BE USED EFFECTIVELY.	SMALLER UNITS MAY REQUIRE MORE POSITIVE SYSTEMS TO RESIST CURRENT FORCES.
<b>WEIGHTED VALUE (<math>ADJ^2 \cdot X \cdot VAL^1</math>.)</b>						
<b>SUMMATION OF VALUE</b>						

MATRIX S-5 PRECAST CONCRETE UNIT SELECTION MATRIX						
ITEM	FLOAT-IN METHOD		HEAVY-LIFT-IN METHOD		LIGHT-LIFT-IN METHOD	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
WALL THICKNESS	FLOATABLE WALL THICKNESSES ARE ACCEPTABLE	MAXIMUM WALL THICKNESS IS TYPICALLY LIMITED BY DRAFT LIMITATIONS.	WALL THICKNESSES CAN TYPICALLY BE GREATER THAN FLOAT-IN	GREATER WALL THICKNESSES INCREASE EQUIPMENT COST AND REQUIREMENTS.	WALL THICKNESSES CAN TYPICALLY BE GREATER THAN FLOAT-IN	WALL THICKNESS MAY BE LIMITED BY LIFTING EQUIPMENT CAPACITY.
WEIGHTED VALUE (ADJ <sup>2</sup> . X VAL <sup>1</sup> .)						
COMPOSITE ACTION	COMPOSITE ACTION CAN REDUCE REINFORCING STEEL REQUIREMENTS	COMPOSITE ACTION CAN INCREASE DETAILING REQUIREMENTS	COMPOSITE ACTION CAN REDUCE REINFORCING STEEL REQUIREMENTS	COMPOSITE ACTION CAN INCREASE DETAILING REQUIREMENTS	COMPOSITE ACTION CAN REDUCE REINFORCING STEEL REQUIREMENTS	COMPOSITE ACTION CAN INCREASE DETAILING REQUIREMENTS
WEIGHTED VALUE (ADJ <sup>2</sup> . X VAL <sup>1</sup> .)						
MATERIAL	POTENTIAL ADVANTAGE IN USING PRESTRESSING STEEL.	USE OF LIGHTWEIGHT CONCRETE MAY BE REQUIRED FOR DRAFT CONSIDERATIONS. POTENTIAL CORROSION OF PRESTRESSING STEEL.	REDUCED, OR NO NEED FOR PRESTRESSING STEEL.	INTERMEDIATE NEED FOR JOINT-FILLING MATERIAL.	FAMILIAR TECHNOLOGY TO MANY CONTRACTORS.	POTENTIAL REQUIREMENT FOR EXCESSIVE AMOUNTS OF JOINT FILLING MATERIAL.
WEIGHTED VALUE (ADJ <sup>2</sup> . X VAL <sup>1</sup> .)						
CONCRETE COVER	HIGH PERFORMANCE PRECAST CONCRETE CAN BE USED TO REDUCE COVER REQUIREMENT IN SOME CASES.	CONCRETE COVER REQUIREMENT CAN ADVERSELY AFFECT DRAFT, AND MAY REQUIRE SECONDARY REINFORCING MESH IN THE COVER FOR CRACK CONTROL.	HIGH PERFORMANCE PRECAST CONCRETE CAN BE USED TO REDUCE COVER REQUIREMENT IN SOME CASES.	CONCRETE COVER REQUIREMENT MAY REQUIRE SECONDARY REINFORCING MESH IN THE COVER FOR CRACK CONTROL.	HIGH PERFORMANCE PRECAST CONCRETE CAN BE USED TO REDUCE COVER REQUIREMENT IN SOME CASES.	CONCRETE COVER REQUIREMENT MAY REQUIRE SECONDARY REINFORCING MESH IN THE COVER FOR CRACK CONTROL.
NOTES: 1. VALUE EXPRESSED AS A MONETARY QUANTITY RELATIVE TO A SELECTED STANDARD OF COMPARISON, WITH POSITIVE VALUES EXPRESSING BENEFITS AND NEGATIVE VALUES EXPRESSING COSTS. 2. THE ADJUSTMENT FACTOR IS INTENDED (A) TO CORRECT FOR THE PROBABILITY OF OCCURRENCE OF A VALUE, (B) TO CORRECT FOR THE TIME VALUE OF MONEY, AND (C) TO ACCOUNT FOR RISK AVERSION TO MAJOR FAILURE OR LOSS OF LIFE.						
(CONTINUED)						



<b>MATRIX S-5 (CONCLUDED)</b>						
<b>ITEM</b>	<b>FLOAT-IN METHOD</b>		<b>HEAVY-LIFT-IN METHOD</b>		<b>LIGHT-LIFT-IN METHOD</b>	
	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>
<b>WEIGHTED VALUE (<math>ADJ^2 \times VAL^1</math>)</b>						
<b>CONNECTION - LOAD PATH</b>	FLOAT-IN UNIT INHERENTLY HAS SUBSTANTIAL CAPACITY, THUS LIMITING NEED FOR COMPOSITE ACTION.	NEED FOR WATER- TIGHT BULKHEADS CAN DISRUPT LOAD PATH REQUIRING EXTRA DETAILS.	REDUCED REQUIREMENT FOR INTERNAL WALLS AND/OR BASE SLABS FACILITATES COMPOSITE ACTION.	LACK OF INHERENT STRENGTH IN SHELL PLACES GREATER DEMANDS ON COMPOSITE ACTION.	REDUCED REQUIREMENT FOR INTERNAL WALLS AND/OR BASE SLABS FACILITATES COMPOSITE ACTION.	MULTIPLE JOINTS DISRUPT LOAD PATH.
<b>WEIGHTED VALUE (<math>ADJ^2 \times VAL^1</math>)</b>						
<b>SUMMATION OF VALUE</b>						



<b>MATRIX S-6 (CONCLUDED)</b>						
<b>ITEM</b>	<b>FLOAT-IN METHOD</b>		<b>HEAVY-LIFT-IN METHOD</b>		<b>LIGHT-LIFT-IN METHOD</b>	
	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>	<b>ADVANTAGE</b>	<b>DISADVANTAGE</b>
<b>TEMPLATE FRAMES</b>	CAN BE USED TO AID IN POSITIONING.	NOT NORMALLY USED EXCEPT AS DOLPHINS.	CAN BE HANDLED EFFECTIVELY WITH HEAVY-LIFT SYSTEM.	REQUIRES MULTIPLE USE TO BE COST EFFECTIVE.	CAN BE USED EFFECTIVELY TO GUIDE SMALL UNITS.	REQUIRE MULTIPLE USE TO BE COST EFFECTIVE.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>.)</b>						
<b>MECHANICAL EQUIPMENT</b>	CAN BE PRE-INSTALLED ON FLOAT-IN UNITS.	DRAFT RESTRICTIONS MAY PROHIBIT THIS OPTION.	CAN BE PRE-INSTALLED ON HEAVY-LIFT UNITS.	HANDLING REQUIREMENTS MAY LIMIT THIS OPTION.	LIGHT-LIFT CRANE CAN BE USED TO INSTALL EQUIPMENT.	DEPENDS ON COMPATIBILITY OF CRANE AND EQUIPMENT.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>.)</b>						
<b>SUMMATION OF VALUE</b>						

MATRIX S-7 TRANSPORTATION METHOD SELECTION MATRIX						
ITEM	FLOATING		PARTIALLY BUOYANT		LIFT-IN	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
SAFETY	FLOAT-IN UNITS CAN BE CARRIED ON BARGES FOR LONG TOWS.	RISK AVERSION MAY REQUIRE DESIGN FOR SEVERE CONDITIONS DURING TOW.	LIFT VESSEL CAN PROVIDE CONTROL, AND IS PRE-CERTIFIED FOR SAFETY.	FOR LONG TOWS, TRANSPORT ON A BARGE MAY BE ADVISABLE. BUOYANCY COULD BE LOST.	A PRECERTIFIED AND POTENTIALLY TRIAL TESTED VESSEL IS USED.	FOR LONG TOWS, TRANSPORT ON A BARGE MAY BE ADVISABLE.
WEIGHTED VALUE (ADJ <sup>2</sup> . X VAL <sup>1</sup> .)						
IMPACT ON NAVIGATION	TRANSPORT MAY BE QUICK TO AVOID INTERFERENCE.	TRANSPORT MAY BE SLOW AND MAY INTERFERE WITH TRAFFIC.	TRANSPORT OF PARTIALLY BUOYANT UNITS IS TYPICALLY OVER SHORT DISTANCES.	TRANSPORT MAY BE SLOW.	UNITS CARRIED IN BY A CRANE ARE NORMALLY TRANSPORTED OVER SHORT DISTANCES.	TRANSPORT MAY BE SLOW.
WEIGHTED VALUE (ADJ <sup>2</sup> . X VAL <sup>1</sup> .)						
RISK OF ACCIDENT	TIME SPENT IN THE RIVER CAN BE MINIMIZED.	IMPACT WITH BARGE TOWS, OR SINKING IN THE CHANNEL ARE RISKS.	THE LIFT VESSEL CAN REDUCE THE RISK OF ACCIDENTS.	IMPACT WITH BARGE TOWS OR SINKING IN THE CHANNEL ARE RISKS.	THE LIFT VESSEL CAN REDUCE THE RISK OF ACCIDENTS.	RISK OF IMPACT ON THE LIFTING VESSEL.
WEIGHTED VALUE (ADJ <sup>2</sup> . X VAL <sup>1</sup> .)						

NOTES:

1. VALUE EXPRESSED AS A MONETARY QUANTITY RELATIVE TO A SELECTED STANDARD OF COMPARISON, WITH POSITIVE VALUES EXPRESSING BENEFITS AND NEGATIVE VALUES EXPRESSING COSTS.
2. THE ADJUSTMENT FACTOR IS INTENDED (A) TO CORRECT FOR THE PROBABILITY OF OCCURRENCE OF A VALUE, (B) TO CORRECT FOR THE TIME VALUE OF MONEY, AND (C) TO ACCOUNT FOR RISK AVERSION TO MAJOR FAILURE OR LOSS OF LIFE.

(CONTINUED)

**MATRIX S-7 (CONCLUDED)**

ITEM	FLOATING		PARTIALLY BUOYANT		LIFT-IN	
	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE	ADVANTAGE	DISADVANTAGE
<b>EXPOSURE TO RIVER CONDITIONS</b>	TIME SPENT IN THE RIVER CAN BE MINIMIZED.	LOW OR HIGH WATER CONDITION CAN POSE TRANSPORT PROBLEMS. AND LOAD-OUT MAY BE A PROBLEM. PREFABRICATION SITE COULD BE SUBJECT TO FLOODING AT HIGH WATER.	PARTIALLY BUOYANT UNITS ARE TYPICALLY LARGE WITH INTERMEDIATE TIME EXPOSED TO RIVER CONDITIONS.	PARTIALLY BUOYANT UNITS ARE TYPICALLY SMALLER THAN FLOAT-IN UNITS AND THUS MAY REQUIRE MORE TIME EXPOSED TO RIVER CONDITIONS.	LIFTING VESSELS REMOVE THE UNITS OUT OF THE RIVER FOR TRANSPORT.	CARRIED IN UNITS ARE TYPICALLY SMALLER THAN EITHER FLOAT-IN OR PARTIALLY BUOYANT, WHICH MAY REQUIRE MORE RIVER EXPOSURE.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>.)</b>						
<b>TRACK RECORD</b>	NUMEROUS FLOAT-IN STRUCTURES HAVE BEEN BUILT SUCCESSFULLY.	A FEW COMPLETE LOSSES HAVE OCCURRED FOR FLOAT-IN STRUCTURES.	NUMEROUS PARTIALLY BUOYANT STRUCTURES HAVE BEEN SUCCESSFULLY INSTALLED.	SOME POSITIONING PROBLEMS HAVE OCCURRED.	NUMEROUS CARRIED IN STRUCTURES HAVE BEEN SUCCESSFULLY BUILT.	SOME EQUIPMENT PROBLEMS HAVE BEEN ENCOUNTERED.
<b>WEIGHTED VALUE (ADJ<sup>2</sup>. X VAL<sup>1</sup>.)</b>						
<b>SUMMATION OF VALUE</b>						